# ELECTIVE COURSES AND OPTIONAL EMPHASES Updated March 2024



How many electives am I required to take in the MAcc?

- **Tax Stem** students are required to take a minimum of **9 credits** of approved electives in addition to **3 credits** of a tax elective.
- Professional Stem students are required to take a minimum of 3 credits of Analytics and Technology elective
  courses and 15 credits of approved electives (total of 18 elective credits). Analytics and Technology elective
  credits beyond the 3-credit minimum will count towards the 15 credits of approved electives.

# What is the purpose of an emphasis?

The purpose of an emphasis is to aid in selecting electives that align best with your career goals. We have organized optional emphases to choose from (listed below), with faculty mentors you can consult about each emphasis and associated career opportunities. Each emphasis requires 9-12 credits. You may pursue more than one emphasis. Some emphases also suggest certifications beyond CPA licensure you may consider. If you have questions about the significance of an emphasis, please contact one of the faculty mentors associated with the emphasis.

# What emphases are available to select from?

The following is the list of emphases available to choose from. Full details on each emphasis are available on the pages that follow. Refer to the legend below for important information about the course listings in each emphasis.

- Assurance and Forensics
- Capital Markets and Asset Management
- Corporate and Sustainability Reporting
- Data Analytics
- Economic and Financial Litigation Consulting
- Entrepreneurship
- FinTech and Product Management
- Government and Nonprofit Accounting

- Healthcare Leadership
- International Accounting
- Management Accounting and FP&A
- Management Consulting and Advisory
- Real Estate
- Risk Management and Compliance
- Taxation
- Wealth Management

### **COURSE LEGEND**

The semester a course is offered is subject to change. Classes are for 3 credits unless otherwise noted.

Courses marked with ♦ fulfill the 3 credit Analytics and Technology Elective requirement in the Professional Stem.

Courses in black font are courses previously listed as Approved MAcc Elective Courses.

Courses in green font have been added to the list of Approved MAcc Elective Courses.

Courses in blue font have been added to the list of Approved MAcc Elective Courses and are also electives included in the MBA Social Impact Minor open to all graduate students across campus.

## MACC OPTIONAL EMPHASES

# Listed Alphabetically

## **Assurance and Forensics**

The Assurance and Forensics Emphasis focuses on developing skills and preparing students for a career in providing professional services designed to enhance or improve the quality of information available for various stakeholders to use in making investment and other decisions. Such professional services include financial statement audits as well as a variety of attestation, assurance, and general advisory services.

Career Opportunities: Public Accounting, Forensic Accounting, IT Risk and Assurance, Internal Audit, FBI, Treasury, FDIC

Certifications: Certified Fraud Examiner (CFE), Certified Internal Auditor (CIA), Certified Information Systems Auditor (CISA)

Student Associations: Association of Certified Fraud Examiners Student Chapter (Accounting Society)

Faculty Mentors: Greg Burton, Brant Christensen, Doug Prawitt, Tim Seidel, Mark Zimbelman

### Requirements

Complete the following:

- 1. ACC 550 Forensic Accounting and Fraud (F)
- 2. Complete 6 or more credits from the following classes:
  - ACC 551♦ Risk Assurance and IT Audit (1.5 credits W)
  - ACC 552♦ Cyber Risk Assessment in Accounting (1.5 credits W)
  - ACC 555♦ Applied Accounting Analytics (W)
  - IS 515 Spreadsheets for Business Analysis (F,W)
  - IS 560 Information Security Management (F) IS Grad Minors Only, requires permission and add code
  - IS 565 Digital Forensics for Organizations (F) IS Grad Minors Only, IS 560 Recommended
  - IS 567 Cybersecurity and Penetration Testing (W) IS Grad Minors Only
  - MBA 623 Corporate Governance (W)

# Capital Markets and Asset Management

The Capital Markets and Asset Management Emphasis helps prepare students for a career in the financial services industry. The courses focus on valuation, investment management, and securities markets.

Career Opportunities: Investment Banking, Private Equity, Asset Management, Banking Operations, Treasury

Certifications: Chartered Financial Analyst (CFA)

Student Associations: Finance Society Clubs, Graduate Finance Association

Faculty Mentors: Abigail Allen, Mike Drake, Travis Dyer, Jake Thornock, Melissa Western

## Requirements

Complete 9 or more credits from the following classes:

- MBA 622 Investments (W)
- MBA 624 Capital and Security Markets (F)
- MBA 626 Asset Management (F)
- MBA 627 International Finance (F,W)
- MBA 629R Silver Fund Part 1 (F) and Part 2 (W) Application required
- MBA 635 and MBA 636 Financial Modeling A and B (1.5 credits each) (W) Requires permission and add code

#### Corporate and Sustainability Reporting

The Corporate and Sustainability Reporting Emphasis explores the reporting requirements faced by organizations and ways to make meaningful progress in meeting environmental, social, and governance (ESG) goals and targets.

Students in this emphasis may also consider pursuing the MBA Social Impact Emphasis.

Career Opportunities: Corporate Controller, ESG Controller, ESG Auditor, Corporate Finance and Operations

Certifications: Fundamentals of Sustainability Accounting (FSA)

Student Associations: Ballard Center Social Impact Association, Impact Investing Association

Faculty Mentors: Cassy Budd, Melissa Larson, Jeff Wilks

### Requirements

Complete 9 or more credits from the following classes:

- ACC 532 Sustainability Reporting (F)
- ACC 591R RevenueHub (F,W)
- ACC 553♦ Applied Accounting Technology (Sp)
- GSCM 414 Intro to Sustainable Business (W)
- MBA 574 Creating Virtuous Organizations (F)
- MBA 623 Corporate Governance (W)
- MBA 675 Corporate Social Strategy (W)
- MBA 692 Social Impact (F,W)
- MBA 693R Advanced Social Impact & Impact Investing (W)

# **Data Analytics**

The Data Analytics Emphasis focuses on building practical skills that are in high demand related to technology. Classes will focus on developing skills related to databases, data visualization, and programming languages.

Students in this emphasis may also consider pursuing the Graduate Information Systems Minor.

Career Opportunities: Analytics Director, Advisory, Business Intelligence Analyst, Data Analyst, Risk Analyst, Various roles with database (e.g., administrator, architect, analyst). Almost all traditional accounting roles have a "technology" or "data analytics" group (e.g., tax data analytic specialist, or auditor technologist).

Certifications: Multiple Vendor Sponsored Certifications

Student Associations: Association for Information Systems (AIS), MBA Analytics Association

Faculty Mentors: Bill Heninger, Josh Lee, Scott Summers, David Wood

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 555♦ Applied Accounting Analytics (W)
- ACC 556♦ Database Analysis and Design (F)
- ACC 558♦ Accounting Technology Hub (W)
- IS 515 Spreadsheets for Business Analysis (F,W)
- IS 520 Spreadsheet Automation (F,W)
- IS 555 Data Science Workflows for Organizations (W) IS Grad Minors Only, requires permission and add code
- IS 566 Advanced Database Management (W) IS Grad Minors Only, ACC 556 is a prerequisite
- IS 590R Investigative Analytics (F) IS Grad Minors Only

# **Economic and Financial Litigation Consulting**

The Economic and Financial Litigation Consulting Emphasis prepares students with economic skills to complement their understanding of accounting and business.

Students in this emphasis may also consider pursuing an Undergraduate Economics Minor.

Note: Those who complete an Undergraduate Economics Minor may substitute ECON 381 for ACC 453.

Career Opportunities: Economic Consulting, Litigation Advisory, Expert Witness

Student Associations: Economics Student Association Faculty Mentors: Troy Lewis, Doug Prawitt, Jeff Wilks

#### Requirements

Complete the following:

- 1. ACC 550 Forensic Accounting and Fraud (F)
- 2. Complete 6 or more credits from the following classes:
  - ECON 378 Statistics for Economists (F, W, Sp, Su) Prerequisites: ECON 110 and (MATH 112 or MATH 113)
  - ECON 388 Intro to Econometrics (F, W, Sp) Prerequisite: ECON 378
  - ECON 398 Applied Econometrics (F, W, Sp) Prerequisite: ECON 388
  - ECON 588 Advanced Econometrics (W) Prerequisite: ECON 388

### Entrepreneurship

The Entrepreneurship emphasis provides accounting students with the opportunity to participate in the Sandbox Program or develop entrepreneurship skills through coursework. Students interested in Sandbox should complete as many required classes as possible in the first year of the MAcc to provide sufficient elective hours in the second year to participate in the program.

Career Opportunities: Founder, Start-up / Growth Employee Student Associations: Graduate Entrepreneur Association Faculty Mentors: Jonathan Liljegren, Sheri Thomas

### Requirements

Complete one of the following:

- 1. Two Semesters in the Sandbox Program, or
- 2. Complete 9 or more credits from the following classes:
  - MBA 669 Entrepreneurial Strategy (F) Instructor Approval Required
  - MBA 676R New Venture Launchpad (W)
  - MBA 678 Venture Studio Practicum (F,W) Instructor Approval Required
  - MBA 681 Strategy Implementation (1.5 credits F)
  - MBA 693R Scaling New Ventures (1.5 credits W)

# Financial Technology (FinTech) and Product Management

The Financial Technology (FinTech) and Product Management emphasis focuses on preparing students for roles in the development process of FinTech companies or as an implementation advisor / consultant.

Career Opportunities: FinTech Product/Program Role, Finance Transformation and Technology Advisory Services, Implementation Specialist

Student Associations: BYU MBA Tech Society Faculty Mentors: Jonathan Liljegren, Sheri Thomas

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 553♦ Applied Accounting Technology (Sp)
- ACC 554♦ Enterprise Resource Planning in Accounting (F)
- MBA 537 Change Management (W)
- MBA 634 Quality Management (W)
- MBA 673 Product Management (W)
- MBA 693R Experience Design (W)

- IS 562 IS Project Management (F) IS Grad Minors Only
- IS 581 Managing a Software Startup (F) IS Grad Minors Only
- IS 582 Tech Strategy and Leadership (W) IS Grad Minors Only
- IS 590R Championing Technology (F) IS Grad Minors Only
- IS 590R Technical Product Management (W) IS Grad Minors Only

# **Government and Nonprofit Accounting**

The Government and Nonprofit Accounting Emphasis prepares students to serve in meaningful financial management and audit roles in the public and nonprofit sectors.

Career Opportunities: Finance Director, City Manager, Office of Management and Budget, Budget Director, Government Agency

Certifications: Certified Government Financial Manager® (CGFM®) Student Associations: Master of Public Administration Association

Faculty Mentors: John Barrick, Troy Lewis

#### Requirements

Complete the following:

- 1. MPA 604 Government & Nonprofit Acctg (1.5 credits W)
- 2. MPA 623 Nonprofit Structure & Tax (1.5 credits W)
- 3. Complete 6 or more credits from the following classes:
  - MPA 621 Public & Nonprofit Budgeting (F)
  - MPA 624 Nonprofit Finance (1.5 credits W)
  - MPA 625 Debt Management (F)
  - MPA 626 Public Financial Resource Mgt (W)
  - MPA 631 Public Program Evaluation (F)

## Healthcare Leadership

The Healthcare Leadership Emphasis will provide students with a broad overview of healthcare industry and is intended both for those interested in simply learning more about healthcare, as well as for those who wish to acquire the foundational knowledge necessary for a successful career in healthcare.

If you complete the Healthcare Leadership Emphasis, you will have completed the requirements for the Healthcare Leadership Scholarship and the Healthcare Leadership Minor.

Career Opportunities: Healthcare Finance and Administration, Insurance Audits, Healthcare Consulting and Advisory

Student Associations: Healthcare Leadership Association

Faculty Mentors: Britt Berrett, Bill Tayler

## Requirements

Complete the following:

- 1. ACC 588 Healthcare Industry Dynamics (F,W)
- 2. MSB 589R Healthcare Leadership Lecture Series (1 credit F,W)
- 3. Complete 6 or more credits from the following classes:
  - HLTH 316 Health Systems & Policy (F,W)
  - HLTH 425 Working with Vulnerable & Diverse Populations (F,W)
  - MSB 682 Healthcare Delivery Management (F)
  - MSB 683 Healthcare Law and Regulations (F)
  - MSB 685R Healthcare Industry Research (F,W)
  - MSB 686 Healthcare Finance (W)
  - MSB 599R Healthcare Internship (F,W,Sp,Su)

# International Accounting

The International Accounting Emphasis requires that you participate in an approved study abroad program or have an approved significant non-mission related international experience. The International Accounting Emphasis focuses on thinking about accounting and business with a global mindset and providing a foundation for those who wish to work abroad at some point in their careers.

Students in this emphasis may also consider pursuing the Global Business Certificate.

Career Opportunities: Large Multinational Corporations Finance and Accounting, International Rotations in Public Accounting

Student Associations: Global Business Student Association Faculty Mentors: Greq Burton, Bill Heninger, Scott Summers

#### Requirements

Complete the following:

- 1. ACC 545 International Accounting (Sp)
- 2. MSB 430 Introduction to International Business (F,W,Sp,Su)
- 3. Complete 3 or more credits from the following classes:
  - MBA 536 Discipleship in Global Mgmt (2 credits, F,W)
  - MBA 627 International Finance (F,W)
  - MBA 658 International Marketing (W)
  - MSB 596R Business Language (F,W)

## Management Accounting and Financial Planning and Analysis (FP&A)

The Management Accounting and Financial Planning and Analysis emphasis prepares students for a career involving operations finance, corporate finance, cost/management accounting, and financial planning and analysis.

Career Opportunities: Accounting and Finance Rotation Programs, FP&A, Project Costing Manager

Certifications: Certified Management Accountant (CMA®), Chartered Global Management Accountant (CGMA)

Student Associations: Student Chapter of the Institute of Management Accountants (IMA) (Accounting Society)

Faculty Mentors: Steve Smith, Monte Swain, Bill Tayler

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 554♦ Enterprise Resource Planning in Accounting (F)
- IS 515 Spreadsheets for Business Analysis (F,W)
- IS 520 Spreadsheet Automation (F,W)
- MBA 546 Human Resource Management Skills (W)
- MBA 553 Pricing Strategies (F,W)
- MBA 623 Corporate Governance (W)
- MBA 634 Quality Management (W)
- MBA 681 Strategy Implementation (1.5 credits, F)

## Management Consulting and Advisory

The Management Consulting and Advisory emphasis focuses on preparing students for professional roles as outside advisors to companies in areas of accounting policy, change management, and financial strategy.

Career Opportunities: Advisory Services, Management Consulting

Certifications: Project Management Professional (PMP®)

Student Associations: Management Consulting Association, Corporate Finance Advisory Association

Faculty Mentors: Jonathan Liljegren, Sheri Thomas

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 558♦ Accounting Technology Hub (W)
- IS 562 IS Project Management (F) IS Grad Minors Only
- MBA 537 Change Management (W)
- MBA 619 Customer Relationship Management (W)
- MBA 631 Power, Influence & Negotiation (F)
- MBA 634 Quality Management (W)
- MBA 654 Strategic Client Acq/Retention (W)
- MBA 678 Venture Studio Practicum (F,W) Instructor Approval Required
- MSB 494R On-Campus Experiential Project (F,W)

#### Real Estate

The Real Estate Emphasis helps prepare students for careers in real estate development and finance.

Career Opportunities: Real Estate Developer, Mortgage Finance, Real Estate Investment

Certifications: Certified Mortgage Banker (CMB)

Student Associations: Finance Society Clubs, Graduate Finance Association

Faculty Mentors: Abigail Allen, Troy Lewis, Jake Thornock

#### Requirements

Complete 9 or more credits from the following classes:

- MBA 686 Real Estate Analysis: Finance and Investment (F,W)
- MBA 593R Real Estate Capital Markets and Investments (W) Prerequisite: MBA 686
- MBA 691 Real Estate Development (W)
- MBA 626 Asset Management (F)
- MBA 546 Human Resource Management Skills (W)

## Risk Management and Compliance

The Risk Management and Compliance Emphasis prepares students to serve risk, governance, and compliance roles both internal to a company and as external advisors or in enforcement agencies.

Career Opportunities: Corporate Compliance, Enterprise Risk Management, Risk Advisory, Trade Compliance

Certifications: GRC Professional Certification (GRCP™)

Faculty Mentors: Sam Bernards, Morgan Cummings, Erich Ficker, Kevin Holt, Doug Prawitt

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 550 Forensic Accounting and Fraud (F)
- ACC 551♦ Risk Assurance and IT Audit (1.5 credits W)
- ACC 552♦ Cyber Risk Assessment in Accounting (1.5 credits W)
- ACC 591R ♦ Applied Accounting Technology (Sp)
- IS 562 IS Project Management (F) IS Grad Minors Only
- LAW 772 Corp Compliance & Legal Risk (W)
   JD/MAcc only (may count as MAcc or JD elective, not both)
- MBA 537 Change Management (W)
- MBA 623 Corporate Governance (W)
- MBA 631 Power, Influence & Negotiation (F)
- MBA 634 Quality Management (W)

#### Taxation (for Professional Stem students only)

The Taxation emphasis provides tax knowledge for students to better understand and communicate about tax planning strategies and tax compliance requirements as they work with management, advisors, and clients.

Career Opportunities: Private Tax Practice, Public Tax Practice, Internal Corporate Tax, IRS, State and Local Tax, Transfer Pricing

Student Associations: Tax Policy Association (Accounting Society), Beta Alpha Psi (Accounting Society)
Faculty Mentors: John Barrick, Zack Fox, Hannah Judd, Jon Kerr, Troy Lewis, Brian Spilker, Ron Worsham

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 523 Tax Research Methodology (F)
- ACC 560 Special Problems in Federal Taxation (F)
- ACC 561 Corporate Taxation 1 (W)
- ACC 562 Corporate Taxation 2 (F)

- ACC 563 Taxation of Partnerships (W,Sp)
- ACC 566 Methods and Advanced Accounting for Income Taxes (W)
- ACC 580 Advanced Individual Taxation (F)
- ACC 590 State and Local Tax (Sp)

# Wealth Management

The Wealth Management emphasis prepares students to manage financial and tax planning strategies as they work with high-net-worth clients or assume positions in closely held companies.

Career Opportunities: Wealth Management Advisor, Family Office, Private Banking Certifications: Certified Financial Planner (CFP), Personal Financial Specialist (PFS)

Student Associations: Private Banking and Wealth Management Association (Finance Society)

Faculty Mentors: Troy Lewis

#### Requirements

Complete 9 or more credits from the following classes:

- ACC 563 Taxation of Partnerships (W,Sp)
- ACC 580 Advanced Individual Taxation (F)
- MBA 622 Investments (W)

- MBA 626 Asset Management (F)
- MBA 654 Strategic Client Acg/Retention (W)
- MBA 686 Real Estate Analysis: Finance and Investment (F,W)

# **APPROVED MAcc ELECTIVE COURSES**

# Listed Alphabetically by Course Name

The semester a course is offered is subject to change. Courses are for 3 credits unless otherwise noted. Courses marked with ♦ fulfill the 3 credit Analytics and Technology Elective requirement in the Professional Stem.

**Accounting** 

Law LAW 772

| Accounting       |   |
|------------------|---|
| ACC 523          | Tax Research Methodology (F)  |
| ACC 532          | Sustainability Reporting (F)  |
| ACC 545          | International Accounting (Sp) — Study Abroad only   |
| ACC 550          | Forensic Accounting and Fraud (F)   |
| ACC 551 ♦        | Risk Assurance & IT Audit (W)   |
| ACC 552 ♦        | Cyber Risk Assessment in Accounting (W)   |
| ACC 553 ♦        | Applied Accounting Technology (Sp)  |
| ACC 554 ♦        | Enterprise Resource Planning in Accounting (F)  |
| ACC 555 ♦        | Applied Accounting Analytics (W)  |
| ACC 556 ♦        | Database Analysis and Design (F)  |
| ACC 558 ♦        | Accounting Technology Hub (F,W)   |
| ACC 560          | Special Problems in Federal Taxation (F)  |
| ACC 561          | Corporate Taxation 1 (W)  |
| ACC 562          | Corporate Taxation 2 (F)  |
| ACC 563          | Taxation of Partnerships (W,Sp)   |
| ACC 566          | Methods and Accounting for Income Taxes (W)   |
| ACC 580          | Advanced Individual Taxation (F)  |
| ACC 588          | Healthcare Industry Dynamics (F,W)  |
| ACC 590          | State and Local Tax (Sp)  |
| ACC 591R         | Section 1: RevenueHub (F,W)   |
| ACC 599R         | Academic Internship (W,Sp,Su)   |
| <b>Economics</b> |   |
| ECON 378         | Statistics for Economists (F, W, Sp, Su) – Prerequisites: ECON 110 and (MATH 112 or MATH 113)           |
| ECON 388         | Intro to Econometrics (F, W, Sp) – Prerequisite: ECON 378   |
| ECON 398         | Applied Econometrics (F, W, Sp) – Prerequisite: ECON 388  |
| ECON 588         | Advanced Econometrics (W) – Prerequisite: ECON 388  |
| Global Supp      | oly Chain Management — Only for students completing the Corporate and Sustainability Reporting emphasis |
| GSCM 414         | Intro to Sustainable Business (W)   |
| Information      | n Systems   |
| IS 515           | Spreadsheets for Business Analysis (F,W)  |
| IS 520           | Spreadsheet Automation (F,W)  |
| IS 555           | Data Science Workflows for Organizations (W) – IS Grad Minors Only, requires permission and add code    |
| IS 560           | Information Security Management (F) – IS Grad Minors Only, requires permission and add code             |
| IS 562           | Project Management (F) – IS Grad Minors Only  |
| IS 565           | Digital Forensics for Organizations (F) – IS Grad Minors Only   |
| IS 566           | Advanced Database Management (W) – IS Grad Minors Only, ACC 556 is a prerequisite                       |
| IS 567           | Cybersecurity and Penetration Testing (W) – IS Grad Minors Only   |
| IS 581           | Managing a Software Startup (F) – IS Grad Minors Only   |
| IS 582           | Tech Strategy and Leadership (W) – IS Grad Minors Only  |
| IS 590R          | Investigative Analytics (F) – IS Grad Minors Only   |
| IS 590R          | Championing Technology (F) – IS Grad Minors Only  |
| IS 590R          | Technical Product Management (W) – IS Grad Minors Only  |
|                  |   |

Corp Compliance & Legal Risk (W) – JD/MAcc only (may count as MAcc or JD elective, not both)

# **APPROVED MACC ELECTIVE COURSES**

(Continued From Previous Page)

The semester a course is offered is subject to change. Courses are for 3 credits unless otherwise noted.

| MBA   |  |  |
|---|--|--|
| MBA 535   | Leadership and the Gospel (F,W)  |  |
| MBA 536   | Discipleship in Global Mgmt (2 credits) (F,W)  |  |
| MBA 553   | Pricing Strategies (F,W)   |  |
| MBA 537   | Change Management (W)  |  |
| MBA 546   | Human Resource Management Skills (W)   |  |
| MBA 574   | Creating Virtuous Organizations (F)  |  |
| MBA 593R  | Real Estate Capital Markets and Investments (W) – Prerequisite: MBA 686                        |  |
| MBA 619   | Customer Relationship Management (W)   |  |
| MBA 622   | Investments (W)  |  |
| MBA 623   | Corporate Governance (W)   |  |
| MBA 624   | Capital and Security Markets (F)   |  |
| MBA 626   | Asset Management (F)   |  |
| MBA 627   | International Finance (F,W)  |  |
| MBA 629R  | Silver Fund, Part 1 (F) – Application required   |  |
| MBA 629R  | Silver Fund, Part 2 (W) – Application required   |  |
| MBA 635   | Financial Modeling A (1.5 credits) (W) – Requires permission and add code, MBA 622 Recommended |  |
| MBA 636   | Financial Modeling B (1.5 credits) (W) – Requires permission and add code, MBA 622 Recommended |  |
| MBA 631   | Power, Influence & Negotiation (F)   |  |
| MBA 634   | Quality Management (W)   |  |
| MBA 654   | Strategic Client Acq/Retention (W)   |  |
| MBA 658   | International Marketing (W)  |  |
| MBA 669   | Entrepreneurial Strategy (F) – Instructor Approval Required                                    |  |
| MBA 673   | Product Management (W)   |  |
| MBA 675   | Corporate Social Strategy (W)  |  |
| MBA 676R  | New Venture Launchpad (W)  |  |
| MBA 678   | Venture Studio Practicum (F,W) – Instructor Approval Required                                  |  |
| MBA 681   | Strategy Implementation (1.5 credits, F)   |  |
| MBA 686   | Real Estate Analysis: Finance and Investment (F,W)   |  |
| MBA 691   | Real Estate Development (W)  |  |
| MBA 692   | Social Impact (F,W)  |  |
| MBA 693R  | Advanced Social Impact & Impact Investing (W)  |  |
| MBA 693R  | Experience Design (W)  |  |
| MBA 693R  | Scaling New Ventures (1.5 credits W)   |  |
| MPA   |  |  |
| MPA 604   | Government & Nonprofit Acctg (1.5 credits W)   |  |
| MPA 621   | Public & Nonprofit Budgeting (F)   |  |
| MPA 623   | Nonprofit Structure & Tax (1.5 credits W)  |  |
| MPA 624   | Nonprofit Finance (1.5 credits W)  |  |
| MPA 625   | Debt Management (F)  |  |
| MPA 626   | Public Financial Resource Mgt (W)  |  |
| MPA 631   | Public Program Evaluation (F)  |  |
| Marriott School of Rusiness   |  |  |
| Marriott School of Business  MSB 430 Introduction to International Business (F,W,Sp,Su) |  |  |
| MSB 494R  | On-Campus Experiential Project (F,W)   |  |
| MSB 596R  | Business Language (F,W)  |  |
| MSB 589R  | Healthcare Leadership Lecture Series (F,W)   |  |
| MSB 682   | Healthcare Delivery Management (F)   |  |
| MSB 683   | Healthcare Law and Regulations (F)   |  |
| MSB 685R  | Healthcare Industry Research (F,W)   |  |
| MSB 686   | Healthcare Finance (W)   |  |